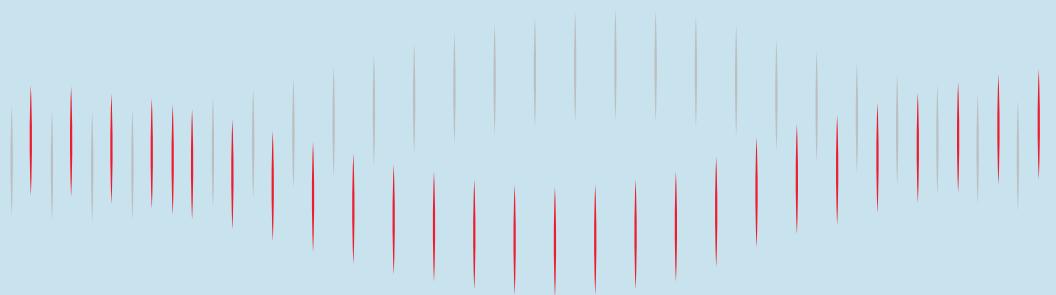


CERAWeek in Review

March 10–14, 2025

Moving Ahead:

Energy strategies for a complex world



"Moving Ahead: Energy strategies for a complex world" was the theme of CERAWeek by S&P Global, focusing on the challenges ahead for energy security, supply and costs, as well as markets, infrastructure and the shifting policy landscape. CERAWeek featured rich dialogue and shared learning. Convening over 1,400 speakers, 570 C-suite executives, 84 ministers and top officials, and 365 media representatives, CERAWeek gathered more than 10,000 participants spanning 89 countries in Houston. The energy world has been undergoing rapid transformation. Of particular interest were discussions on the rapid growth of AI and what this means for all aspects of the industry and beyond.

The program offered insight into critical topics ranging from changing geopolitics and economics to supply chains, the capital transition and shifting environmental policies. All these raised important questions about the energy future. Energy security was once again an urgent consideration. How are strategies, investments and the competitive landscape being reshaped? How are industry, government and civil society responding?

The CERAWeek Innovation Agora explored the frontiers of energy innovation through dynamic formats including Studios, Voices of Innovation, and Hubs on New Energies, Carbon and Climate. It featured Learning Lyceums, 222 startup Pod presentations and immersive Partner Houses. New for 2025 was The Nexus, a space designed to ignite ideas; and NextGen, a program that attracted the world's top talent to the industry.

Partner Programs created spaces for high-level interaction among senior executives and officials, and foster engagement by emerging leaders and communities. These programs offered valuable opportunities for shared learning at every stage of an executive's career.

We offer thanks to our Partners for their collaboration and commitment to CERAWeek and its mission. We are grateful to our speakers and participants for their active engagement. Their contributions deepened our understanding of how to navigate a turbulent world and the opportunities it holds — making CERAWeek a unique and valuable gathering of the world energy community.

Sincerely,

lead of CERAWeek, S&P Global

CERAWeek 2025 Highlights

Speakers

1,470+

Speakers from 45 countries

84

Ministers & Top Officials from 29 countries

572

C-Suite Executives

348

Women Speakers

275

Startups

Sessions

650 +

Sessions

53

Partner Forums & Summits

13

Expert Zones

222

Agora Pods

9

Agora Houses

100+

NextGen Sessions 90+ Inaugural Cohort Members

Community

10,000+

Participants

2,350+

Companies

129

CERAWeek Partners

445

Government & Regulatory Officials

2,400+

Women Participants

89

Countries

Social Media

1b+

Total Views

61.3k+

Followers +23% YoY

Press Coverage

365

Accredited Global Journalists

~25%

International Journalists

3

Onsite Studios CNBC, Bloomberg, Yahoo Finance

CERAWeek 2025 Leadership



Daniel Yergin, Vice Chairman, S&P Global

"Where industry magnates gather for their most important annual conference."

- The New York Times

CERAWeek Steering Committee

Daniel Yergin, CERAWeek Chair & Vice Chairman, S&P Global

Jamey Rosenfield, CERAWeek Founder & Co-Chair and Senior Advisor,
S&P Global

Louis Carranza, Managing Director & Head of CERAWeek, S&P Global

Atul Arya, SVP & Global Energy Strategist, S&P Global

Roger Diwan, VP, Executive Director CERAWeek Content, S&P Global

Carlos Pascual, SVP, Global Energy & International Affairs, S&P Global

Richard Slucher, VP, CERAWeek, S&P Global

CERAWeek Management Team

Georgina Campero Aguilar, Director, Executive Conference Program
Louis Carranza, Managing Director & Head of CERAWeek
Roger Diwan, VP, Executive Director CERAWeek Content
Ken Downey, Executive Director, Innovation Agora
Amy Elam, Head, Partner Programs
Murray Fisher, Director, Strategic Development
Naki Mendoza, Director, Executive Conference Program
Martha O'Connor, Executive Director, Partnerships
Richard Slucher, VP, Executive Conference Program
Erika Smakula, Executive Director, Experience

Speaker Highlights



Daniel Yergin (Chair), Vice Chairman, S&P Global and Laurence D. Fink, Founder, Chairman & CEO, BlackRock



Ruth Porat, President & CIO, Alphabet and Google



Mike Wirth, Chairman of the Board & CEO, Chevron Corporation



Amin Nasser, President & CEO, Aramco



Vicki Hollub, President & CEO, Occidental



John Ketchum, Chairman, President & CEO, NextEra Energy



Daniel Yergin (Chair), Vice Chairman, S&P Global; and **Hon. Chris Wright**, Secretary of Energy, United States Department of Energy

"Energy is the enabler of everything that we do. Energy is not *a* sector of the economy, it is *the* sector that enables every other sector."

 Hon. Chris Wright, Secretary of Energy, United States Department of Energy



Hon. Doug Burgum, Secretary of the Interior, United States Department of the Interior



General Randall Reed, Commander, United States Transportation Command (USTRANSCOM)



Magda Chambriard, CEO, Petrobras



Patrick Pouyanné, Chairman of the Board & CEO, TotalEnergies and Ryan Lance, Chairman & CEO, ConocoPhillips



H.E. Dr. Sultan Ahmed Al Jaber, UAE Minister of Industry and Technology, MD & Group CEO of ADNOC, Executive Chairman of XRG, Abu Dhabi National Oil Company (ADNOC)



Murray Auchincloss, CEO, bp



Meg O'Neill, CEO & Managing Director, Woodside Energy and **Tengku Muhammad Taufik,** President & Group CEO, PETRONAS



Jack Fusco, President & CEO, Cheniere Energy and Wael Sawan, CEO, Shell



Sanjiv Lamba, CEO & Member of the Board of Directors, Linde



Olivier Le Peuch, CEO, SLB



Kathleen Quirk, President & CEO, Freeport-McMoRan



Lorenzo Simonelli, CEO, Baker Hughes



Joseph Dominguez, President & CEO, Constellation



H.E. Dr. Mohamed Irfaan Ali, President, Co-operative Republic of Guyana



Scott Kirby, CEO, United



Maria Pope, President & CEO, Portland General Electric



Dan Ammann, President, Upstream, ExxonMobil



Markus Krebber, CEO, RWE



Anil Agarwal, Founder & Chairman, Vedanta Group



Hon. Danielle Smith, Premier of Alberta, Government of Alberta



Martina Cheung, President & CEO, S&P Global



Atul Arya, Senior Vice President & Chief Energy Strategist, S&P Global and **Anders Opedal,** President & CEO, Equinor



Mark Christie, Chairman, Federal Energy Regulatory Commission (FERC)



Hon. Susan Bonnett Bourgeois, Secretary, Economic Development, State of Louisiana



Shaikh Nawaf Al-Sabah, Deputy Chairman & CEO, Kuwait Petroluem Corporation



Russell Hardy, CEO, Vitol



Harold Hamm, Executive Chairman, Continental Resources



Carlos Pascual (Chair), Senior Vice President, Geopolitics and International Affairs, S&P Global; H.E. Dr. Leila Benali, Minister of Energy Transition and Sustainable Development, Ministry of Energy Transition and Sustainable Development, Morocco; H.E. Karim Badawi, Minister of Petroleum and Mineral Resources, Ministry of Petroleum and Mineral Resources, Egypt; Dr. Fatih Birol, Executive Director, International Energy Agency; and Dan Jørgensen, Commissioner, Energy and Housing, European Commission



H.E. Mohamed Al Hammadi, Managing Director & CEO, ENEC; Mario Azar, Chairman & CEO, Black & Veatch; Scott Strazik, CEO, GE Vernova; and Uwem Ukpong, Vice President of Global Services, AWS



Torbjörn Törnqvist, Co-Founder & Chairman, Gunvor



Hon. Luz Elena González, Secretary of Energy, Ministry of Energy, Mexico



Peter Orszag, CEO & Chairman, Lazard



Richard Holtum, CEO, Trafigura



Rebecca Kujawa, President & CEO, NextEra Energy Resources



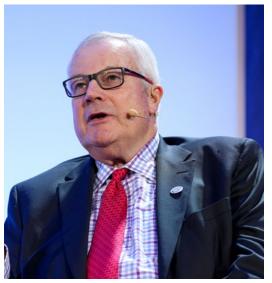
Jim Fitterling, Chair & CEO, Dow



Andreas Schierenbeck, CEO, Hitachi Energy



Bob Dudley, Chairman, OGCI



Ernie Thrasher, CEO, Xcoal Energy & Resources



Morten Wierod, CEO, ABB Ltd



John Pettigrew, CEO, National Grid



Maví Zingoni, CEO, Power, GE Vernova



Robert Friedland, Founder & Executive Co-Chairman, Ivanhoe Mines



Ronald Thiessen, President, CEO & Director, Northern Dynasty Minerals



Toby Rice, President & CEO, EQT Corporation and Michael Smith, Chairman, CEO & Founder, Freeport LNG



Takeshi Hashimoto, Representative Director, President & CEO, Mitsui O.S.K. Lines, Ltd.



Alan Armstrong, President & CEO, Williams; **Michael Sabel,** CEO, Executive Co-Chairman & Founder, Venture Global LNG; **Steven Kobos,** President & CEO, Excelerate Energy



Tania Ortiz Mena, President, Sempra Infrastructure



Matt Schatzman, Chairman & CEO, NextDecade



Ichiro Takahara, Chairman & CEO, JOGMEC



François Poirier, President & CEO, TC Energy



Atul Arya (Chair), Senior Vice President & Chief Energy Strategist, S&P Global; **Christian Bruch,** President & CEO, Siemens Energy; and **Ignacio Galán,** Executive Chairman, Iberdrola



Hunter Hunt, Chairman & CEO, Hunt Energy



Josu Jon Imaz, CEO, Repsol



Maarten Wetselaar, CEO, Moeve



Greg Ebel, President, CEO & Director, Enbridge



Melanie Little, President & CEO, Colonial Pipeline Company



Phillip May, President & CEO, Entergy



Marco Alverà, Co-Founder & CEO, TES



Andrés Gluski, President & CEO, AES and **Pedro J. Pizarro,** President & CEO, Edison International Corporation



Pierce H. Norton II, President & CEO, ONEOK



Mike Sommers, President & CEO, American Petroleum Institute (API)



Dev Sanyal, CEO, VARO Energy Group



Daniel Yergin (Chair), Vice Chairman, S&P Global; **Jen Easterly,** President & CEO, Evenstar Cyber, LLC and **Dan Brouillette** CEO, Bridge Tender Holdings, Former United States Secretary of Energy



Hon. Mike Dunleavy, Governor, State of Alaska, United States



Chris Levesque, President & CEO, TerraPower



Brendan Duvall, CEO & Founder, Glenfarne Energy Transition



Toshiya Nakahara, President & CEO, ENEOS Xplora



Hon. Glenn Youngkin, Governor, State of Virginia, United States; Robert Blue, Chair, President & CEO, Dominion Energy and Bob Mumgaard, Co-Founder & CEO, Commonwealth Fusion Systems



Roeland Baan, President & CEO, Topsoe



Karen Harbert, President & CEO, American Gas Association (AGA)



Arun Kumar Singh, Chairman & CEO, ONGC



Mauricio Del Valle, CEO, Saavi Energia



Mark Lundstrom, Founder & CEO, Radia



Abigail Ross Hopper, President & CEO, Solar Energy Industries Association (SEIA)



Ahmet Türkoğlu, CEO, Turkish Petroleum

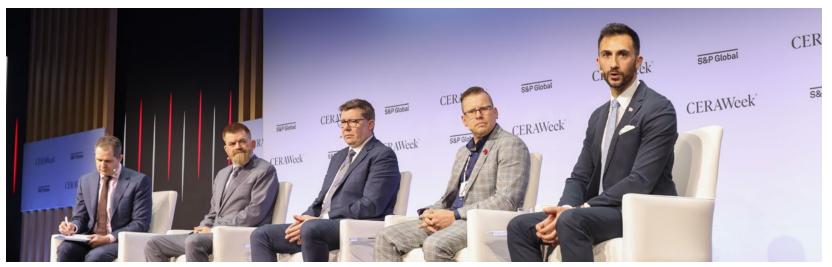


Katie Jackson, Chief Executive, Copper, Rio Tinto



Dave Ernsberger (Chair), Co-President of S&P Global Commodity Insights; **Kevin Gallagher,** Managing Director & CEO, Santos; and **Paolo Rocca,** President & CEO, Techint Group

Policy and Regulation



Spotlight | The Giant of the North: Canada's energy future: Kevin Birn (Chair), Head, Centre of Emissions Excellence, S&P Global Commodity Insights; Hon. Brian Jean, Minister of Energy & Minerals, Ministry of Energy and Minerals, Government of Alberta; Hon. Scott Moe, Premier, Government of Saskatchewan; Justin Bourque, Founder & President, Asokan Generational Developments LTD; and Hon. Stephen Lecce, Minister of Energy & Electrification, Ministry of Energy and Electrification, Ontario



Strategic Roundtable | Africa: Maggy Shino, Petroleum Commissioner, Ministry of Mines and Energy, Namibia



Strategic Roundtable | Energy in Latin America: Luis Rosendo Gutiérrez Romano, Undersecretary of Foreign Trade, Ministry of Economy, Mexico

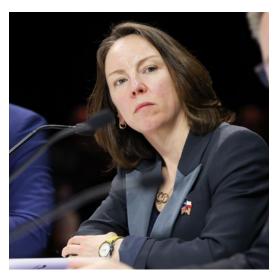


Strategic Roundtable | Africa: Rt. Hon. Obongemem Ekperikpe Ekpo, Minister of State, Petroleum Resources (Gas), Federal Ministry of Petroleum Resources, Nigeria

Policy and Regulation (cont.)



Spotlight | Argentina's Transformation Story: Carlos Pascual (Chair), Senior Vice President, Geopolitics and International Affairs, S&P Global and Daniel González, Vice-Minister Energy & Mining, Ministry of Economy, Argentina



Strategic Roundtable | Europe at a Crossroads: Innovation, energy and competitiveness: Marina Skrinar, Director, International Net Zero, Energy & Trade, UK Department of Energy Security and Net Zero



Upstream Strategies for Future Growth and Resilience: Alcides Andrade, Executive Board Member, National Petroleum Gas and Biofuels Agency



Low-carbon Power for Al: **Arshad Mansoor,** President & CEO, Electric Power Research Institute (EPRI)

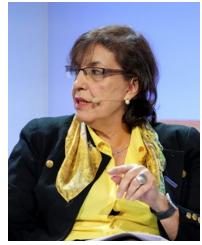
Oil and Gas



Upstream Strategies in a Complex World: **Khalifa Abdulsadek,** Minster of Oil & Gas, Ministry of Oil & Gas, Libya



Strategic Roundtable | Reinventing Energy Scenarios for the 21st century: Musaab Al-Mulla, Vice President, Energy & Economic Insights, Aramco

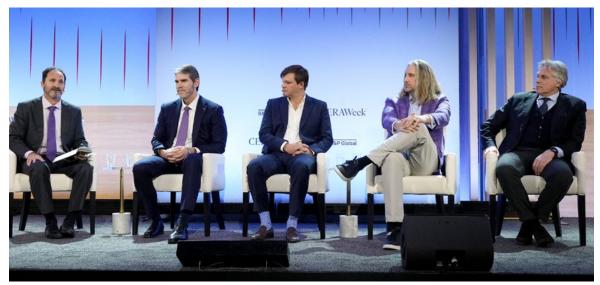


LATAM Upstream Competitiveness:

Sylvia Anjos, Executive Officer for
Exploration and Production, Petrobras



Re-imagining the Energy Future: Scott Tinker, Chairman & CEO, Switch Energy Alliance; CEO Tinker Energy Associates; and Director Emeritus



US Oil & Gas: How to grow by 3 million boe?: Raoul LeBlanc (Chair), Vice President, Upstream, S&P Global; Bart Cahir, Senior Vice President, Upstream Unconventional, ExxonMobil; Gordon Huddleston, President & Partner, Aethon Energy; Mark Viviano, Managing Partner & Portfolio Manager, Kimmeridge Energy Engagement Partners; and Luca Zanotti, President, USA, Tenaris



Infrastructure: Scaling up or bottled up:
Chad Zamarin, EVP, Corporate Strategic
Development, Williams

Oil and Gas (cont.)



Global Offshore- A growing source of supply: **Bob Fryklund** (Chair), Chief Upstream Strategist, S&P Global Commodity Insights; **Andy Krieger**, Senior Vice President, Gulf of America and Canada, bp; **Guido Brusco**, Chief Operating Officer – Global Natural Resources, Eni; **Torgrim Reitan**, Executive Vice President & CFO, Equinor; and **Nicolas Terraz**, President Exploration & Production, TotalEnergies



Gas- Delivering security of supply: **Tina Faraca**, Executive Vice-President & COO, TC Energy; **Andy O'Brien**, SVP, Strategy, Commercial, Sustainability & Technology, ConocoPhillips; **Anatol Feygin**, EVP & CCO, Cheniere Energy; and **Yusuf Ilimsever**, Managing Director, Energisa Commodities



Re-prioritizing Global Gas: Cederic Cremers, EVP LNG, Shell



Spotlight | Attracting Investment for Oil and Gas: **Udy Ntia,** Executive Vice President Upstream, NNPC Limited



What's Next for Global Upstream?: **Toshiaki Takimoto**, Director, Senior Managing Executive Officer, Corporate Strategy & Planning and Head of Net Zero Business, INPEX Corporation; **Dong Sub Kim**, President & CEO, Korea National Oil Corporation (KNOC); **Sam Algar**, Chief of Exploration, Cairn Oil & Gas; and **Philippe Mathieu**, EVP, Exploration & Production International (EPI), Equinor

Power, Grid and Electrification



Speed and Scale-Operating in a changing landscape: **Peter Terwiesch,** President, Process Automation, ABB Ltd



Electrification Pathways-Technology, policy and infrastructure choices for the grid: **Rich Voorberg,** President, North America, Siemens Energy Inc.



Nuclear- The next generation: **Kathleen Barrón,** EVP & Chief Strategy and Growth Officer, Constellation



Texas Power Breakfast: Amanda Peterson Corio, Global Head of Data Center Energy, Clean Energy & Power, Google; Hon. Thomas J. Gleeson, Chairman, Public Utility Commission of Texas (PUCT); Michele Wheeler, Vice President, NextEra Energy Resources; and Stanley (Stan) W. Connally, Jr., EVP & COO, Southern Company



US Power Market Designs: **Ben Wilson,** President, National Grid Ventures, National Grid



Spotlight | A View from Washington: Jason Grumet, CEO, American Clean Power Association (ACP)

Power, Grid and Electrification (cont.)



Low-carbon Power for Al: Alaina Bookstein, Global Head of Strategic Partnerships, Energy & Utilities, AWS; Dak Liyanearachchi, EVP, Chief Technology Officer, NRGI; Arshad Mansoor, President & CEO, Electric Power Research Institute (EPRI); and Vincent Petit, Senior Vice President, Climate and Energy Transition Research, Schneider Electric



Electrification Pathways – Technology, policy and infrastructure choices for the grid: **Andrew Flanagan**, CEO, RWE Clean Energy



Spotlight | US Power – Who pays for new infrastructure: **James Mazurek,** Utilities Strategy Lead, Americas, Accenture



Generation Choices- How to meet demand?: **Bobby Hollis,** Vice President, Energy Cloud Operations & Innovation, Microsoft



Spotlight | A View from Washington: Maria Korsnick, President & CEO, Nuclear Energy Institute

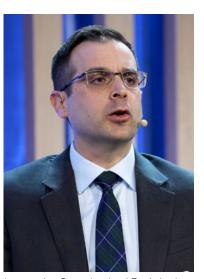


Solar Power – Costs, competitiveness and energy abundance: **Martin DeBono,** President, GAF Energy, Standard Industries - GAF Energy (Standard)

Hydrogen and Low-carbon Fuels



Hydrogen – Evolving markets: **Brian Murphy** (Chair), Lead, Americas Low Carbon Gases Research, S&P Global; **Elena Scaltritti,** Chief Commercial Officer, Topsoe; **Brooke Vandygriff,** COO, HIF Global; **Margaeux Moore,** Head of Energy Transition Group and Venture Investments, Trafigura; and **Till Zeino-Mahmalat,** Vice President, Green Hydrogen & Derivatives, OCP Group



Integrating Decarbonized Fuels in the Product Mix: Michael Ducker, President & CEO, MHI Hydrogen Infrastructure



Balancing Energy Transition and Energy Security: **Ryosuke Tsugaru,** Chief Low Carbon Fuel Officer (CLCFO) & Head of the LNG Business, JERA



Biofuels – Progressing at different paces: **Kevin Lindemer** (Chair), Vice President, Downstream Consulting Americas, S&P Global Commodity Insights; **Bob Orr,** Partner, Energy and Natural Resources, Oliver Wyman; **Theo Pannekeet,** EVP New Energies & Innovation, VARO Energy Group; and **Datuk Sazali Hamzah,** EVP & CEO Downstream, PETRONAS

Trade and Supply Chains



Spotlight | Clean Energy Supply Chains – Meeting the challenge: **Amy Barnes**, Managing Director, Marsh



Spotlight | Clean Energy Supply Chains - Meeting the challenge: **Bruno Melles,** EVP & Managing Director, Hitachi Energy



Economics, Trade and Supply Chain – Turbulence ahead?: **Ben Marshall,** President & CEO, Vitol Inc.

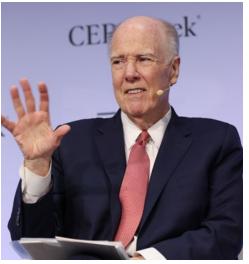


Trade, Energy and Security in North America: Carlos Pascual (Chair), Senior Vice President, Geopolitics and International Affairs, S&P Global; Abraham Zamora, President, Mexico, Chief Sustainability Officer and Chief External Affairs Officer, Sempra Infrastructure; Mauricio Del Valle, CEO, Saavi; Ernie Thrasher, CEO, Xcoal Energy & Resources; and Greg Ebel, President, CEO & Director, Enbridge Inc.

Geopolitics



Spotlight | Tariffs, Trade and Competition – The new nexus: **Ditte Juul Jørgensen**, Director-General for Energy, European Commission



Spotlight | Tariffs, Trade and Competition – The new nexus: **Thomas E. Donilon,** Chairman, BlackRock Investment Institute & Former US National Security Advisor



Spotlight | Japan's Energy Strategy: **Takehiko Matsuo,** Vice Minister for International Affairs, METI



Redefining Global Order- Demographics, geopolitics and security: **Nicholas Eberstadt**, Henry Wendt Chair in Political Economy, AEI and **Karl Eikenberry**, Former Ambassador & Lieutenant General, Stimson Center



Spotlight | Leadership Dialogue: H.E. Almassadam Satkaliyev, Minister of Energy, Ministry of Energy, of the Republic of Kazakhstan

Geopolitics (cont.)



The New World (Dis)order: Angela Stent, Senior Fellow, The Brookings Institution; Elizabeth Economy, Hargrove Senior Fellow and Co-Director Program on US, China and the World, Hoover Institute; and Dr. Richard Haass, Senior Counselor, Centerview Partners



Spotlight | The Future of the Middle East: Suzanne Maloney, Vice President & Director of the Foreign Policy Program, The Brookings Institution



Strategic Roundtable | Energy and the Future of European Security: Maxim Timchenko, CEO, DTEK Group; Hon. Jovita Neliupšienė, Ambassador, European Union Delegation to the United States; Michael Lewis, CEO, Uniper SE; and Laura Lochman, Acting Assistant Secretary, Bureau of Energy Resources



Spotlight | Ministerial: H.E. Alparslan Bayraktar, Minister of Energy and Natural Resources, Ministry of Energy & Natural Resources, Republic of Türkiye

Capital



Investment Strategies in Volatile Markets: **Bob Maguire,** Managing Director - Partner, Carlyle International Energy Partners, The Carlyle Group



Show Me the Money-The bankability of new technologies: **Rhea Hamilton,** Managing Director, General Atlantic - BeyondNetZero



Spotlight | US Power – Who pays for new infrastructure?: **George Bilicic,** Vice Chairman of Investment Banking, Global Head of Power, Energy & Infrastructure, Lazard



Spotlight | Investor Dialogue: Roger Diwan (Chair), Vice President, S&P Global Commodity Insights and Marcel van Poecke, Chairman of Energy, The Carlyle Group

Capital (cont.)



Allocating Capital for Energy Investment: Yann Le Pallec (Chair), President, S&P Global Ratings, S&P Global; Bill Rogers, Managing Director, Head of Sustainable Energies, CPP Investments; Magdalena Bartoś, CFO, ORLEN S.A.; Mark Pellerin, Global Head of Energy and Natural Resources, Oliver Wyman (Marsh McLennan); and Walter S. Hulse III, CFO, Treasurer and EVP, Investor Relations and Corporate Development, ONEOK



Spotlight | Private Capital's Expanding Role in the Energy Transition: Francesco Mazzagatti, Chief Executive Officer, Viaro Energy



Spotlight | Private Capital's Expanding Role in the Energy Transition: **David Foley**, Global Head of Blackstone Energy Transition Partners, Blackstone



Rising Tide – Capital flows in energy: **Salim Samaha**, Partner & Global Head of Energy, Global Infrastructure Partners, a part of BlackRock

Business Strategies



Doing Business in a Multi-speed World:

Martina Cheung (Chair), President & CEO,
S&P Global; Ashraf Al Ghazzawi, EVP
Strategy & Corporate Development, Aramco



Investment Strategies for the Future: **Barbara Frei**, EVP, Industrial Automation, Schneider Electric and **Jason Kaiser**, Group President - Energy & Transportation, Caterpillar



The AI Revolution – Transforming organizations across all dimensions: **Laura Manson-Smith,** Global Leader Organization Strategy Consulting, Korn Ferry

Business Strategies (cont.)



Managing Complexity in the Transition: Executive perspectives: Mark Eramo (Chair), Co-President, S&P Global Commodity Insights; Lorenzo Simonelli, Chairman & CEO, Baker Hughes; and Sanjiv Lamba, CEO & Member of the Board of Directors, Linde



Business Strategies and Investment Choices for Climate Resilience: **Andrew Herring,** CEO, Energy & Power Practice, Marsh UK & Ireland, Marsh



Strategic Roundtable | Energizing Energy Investments for the Global South: Marina Md Taib, SVP, Corporate Strategy, PETRONAS

Mobility and Transportation



Zero-emission Transportation – Cars, trucks and ships: **Rik Sneep,** SVP Strategy & International Growth, Moeve



Spotlight | Transportation Fuel in a Shifting Demand Landscape: Kurt Barrow (Chair), Head of Oil, Fuels & Chemicals, S&P Global Commodity Insights; Andy Walz, President, Downstream, Midstream and Chemicals, Chevron; Amber Russell, SVP Refining, Terminals & Pipelines, bp; Shaima Al-Ghunaim, Executive Vice President, Planning and Finance, Kuwait Petroleum International; and Takeshi Hashimoto, Representative Director, President & Chief Executive Officer, Mitsui O.S.K. Lines, Ltd.



The Future of EVs – Slower or faster?: Anoop Desai (Chair), Head of Sustainable Mobility, S&P Global Mobility; Chris Cantarella, Senior Client Partner, Global Technology Markets, Global Sector Leader, Software, Korn Ferry; Jeff Meyer, Research & Analysis Director, S&P Global; Sree Palle, Managing Director, FEV Consulting



Integrating Decarbonized Fuels in the Product Mix: Meg Gentle, Executive Director of the Board, HIF Global

Minerals and Mining



The Mining Company of the Future: Vera Blei, Head of Market Reporting & Trading Solutions, S&P Global; Katie Jackson, Chief Executive, Copper, Rio Tinto; Kathleen Quirk, President & CEO, Freeport-McMoRan; and Shaun Usmar, CEO, Vale Base Metals



Strategic Roundtable | Critical Mineral Value Chains – Adapting to industrial policies, fractured trade relations and great power competition: **Kunal Sinha,** Global Head of Recycling, Glencore Ltd.



Critical Minerals: New security of supply: **Philippe Frangules** (Chair), Senior Vice President, S&P Global; **Emily Olson,** Chief Sustainability & Corporate Affairs Officer, Vale Base Metals; and **Rob Hoenes,** Senior Vice President - Electrification & Energy Solutions, Caterpillar



Strategic Roundtable | Critical Mineral Value Chains – Adapting to industrial policies, fractured trade relations and great power competition: Elias Scafidas, Head of Battery Materials, Rio Tinto

AI and Digital



Strategic Roundtable | Al for Energy, Energy for Al: **Lynda Clemmons,** SVP, Chief Sustainability Officer & Head of Strategy Implementation, NRG Energy



Terawatts for Terabytes – Powering the coming wave of data centers: **Uwem Ukpong**, Vice President of Global Services, AWS



Will AI Revolutionize the Energy Sector?: **Jason Zander,** EVP. Microsoft



Al for Optimization and Innovation: **John Downie**, Global Energy Industry Sector Lead, Accenture



Strategic Roundtable | AI for Energy, Energy for AI: Rakesh Jaggi, President, Digital & Integration, SLB



Strategic Roundtable | AI for Energy, Energy for AI: Balaji Krishnamurthy, Vice President, Chevron Technical Center, Chevron

Technology and Innovation



Lessons from the Frontlines – Implementing strategies and projects in the energy transition: **Gavin Rennick**, President, New Energy, SLB



Geothermal – Technologies and innovation unlocking growth: **Trey Lowe,** Senior Vice President & CTO, Devon Energy



LNG – Growing markets and new dynamics: Ganesh Ramaswamy, EVP of Industrial & Energy Technology, Baker Hughes



Strategic Roundtable | AI for Energy, Energy for AI: **Amir Orad,** CEO, Kraken



Women in Energy Dinner | Technology and Innovation Paving the Way for Women in the Energy Industry: Caroline Golin, Global Head of Energy Market Development and Innovation, Google



Spotlight | "NextGen" Future Energy Leaders: Vijay Swarup, Senior Director, Climate Strategy and Technology, ExxonMobil and Darryl Willis, Corporate Vice President, Energy & Resources Industry, Microsoft

Managing Emissions



Strategic Roundtable | Can Heavy Industries Decarbonize Profitably?: Sean Durbin, Executive Vice President, North America, Linde



Designing Future Carbon Markets (CBAM): Hannah Hauman, Head of Carbon Trading, Trafigura



Strategic Roundtable | Managing Emissions: Bill Newsom, President & CEO, Mitsubishi Power Americas, Inc.



Implementing strategies
and projects in the energy
transition: Richard Jackson,
President Operations, US
Onshore Resources and Carbon
Management, Occidental



Strategic Roundtable | Managing Emissions: Robert Fee, Vice President, International Affairs and Climate, Cheniere Energy



Strategic Roundtable | Managing Emissions: Sasha Mackler, Senior Vice President, Global Head of Strategic Policy, ExxonMobil



Strategic Roundtable | Managing Emissions: Kevin Birn (Chair), Head, Centre of Emissions Excellence, S&P Global Commodity Insights; Robert Fee, Vice President, International Affairs and Climate, Cheniere Energy; Mark Brownstein, Senior Vice President, Energy Transition, Environmental Defense Fund (EDF); Julien Perez, Managing Director, Oil and Gas Climate Initiative; Sasha Mackler, Senior Vice President, Global Head of Strategic Policy, ExxonMobil; and Bill Newsom, President & Chief Executive Officer, Mitsubishi Power Americas, Inc.

Climate and Sustainability



Business Strategies and Investment Choices for Climate Resilience: Lindsey Hall (Chair), Global Head of Thought Leadership, S&P Global Sustainable1; Shinjini Menon, Senior Vice President, System Planning & Engineering, Southern California Edison; and Andrew Herring, CEO of the Energy & Power Practice for Marsh UK & Ireland, Marsh



Spotlight | Science, Innovation and Public Policy for a Sustainable Future: **Sunita Narain,** Director General, Centre for Science and Environment and **Peter de Menocal,** President & Director, Woods Hole Oceanographic Institution



Spotlight | Climate Change: What are the priorities?: Fred Krupp, President, Environmental Defense Fund (EDF)



Pricing Climate Risk and Implementing Resilience Strategies: Charlotte Wolff-Bye, Vice President, PETRONAS



Rising Tide: Capital flows in energy: **Leanne Todd** (Chair), Head of Energy Transition, Sustainability & Services, S&P Global Commodity Insights; **Lord John Browne**, Chairman & Co-Founder of BeyondNetZero, BeyondNetZero, General Atlantic; and **Salim Samaha**, Partner & Global Head of Energy, Global Infrastructure Partners, a part of BlackRock

Expert Zones

S&P Global experts share their research, insights and analysis



Grid Developments in Emerging Markets: Silvia Macri, Associate Director, Africa and Middle East Power and Renewables, S&P Global Commodity Insights; Emanuel Simon, Director, Latin America Power and Renewables, S&P Global Commodity Insights; and Chengyao Peng, Senior Director, China Power and Renewables, S&P Global Commodity Insights



Energy Scenarios in a Shifting Mobility Landscape: **Jeff Meyer,** Research & Analysis Director S&P Global



Top Trends in European Power: Sylvain Cognet-Dauphin, Executive Director, S&P Global



Energy Scenarios in a Shifting Mobility Landscape: **Paul McConnell,** Head, Outlooks and Scenarios Analysis, S&P Global

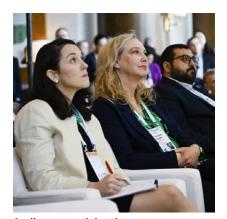
S&P Global experts discuss key issues:

- Biofuels: Reshaping the downstream refining complex
- Carbon Pricing and Evolving CCS Business Models
- Data-driven Insights:
 Using machine learning to analyze refracturing performance
- Global Gas Market
 Research and Top Trends
- Metals to Market:
 Cleantech value chains
- North America Power Markets and Data Center Developments
- Oil Market Research and Top Trends
- Top Trends in Cleantech in 2025
- US LNG Exports:
 A case study

Expert Zones (cont.)



The Troubled Energy Transition: Atul Arya (Chair), Senior Vice President & Chief Energy Strategist, S&P Global; Daniel Yergin, Vice Chairman, S&P Global; and Peter Orszag, CEO & Chairman, Lazard



Audience participation



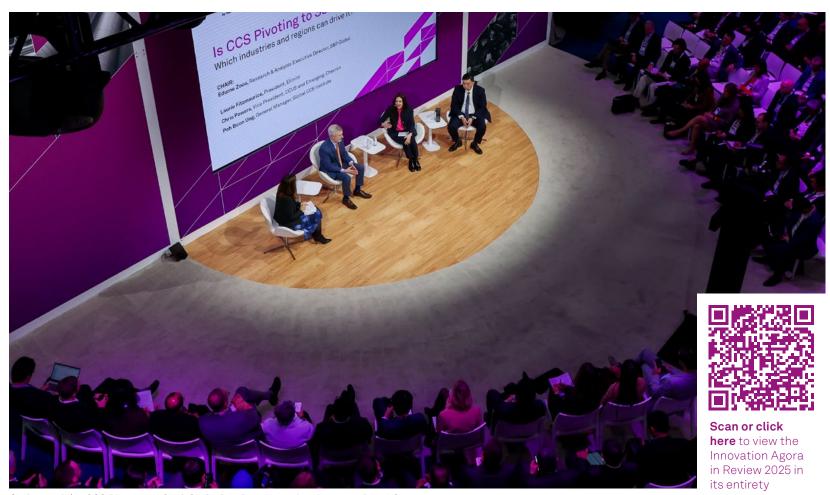
Al, Robotics and Automation – The next frontier in energy innovation: **Jake Loosararian,** Co-Founder & Chief Executive Officer, Gecko Robotics

Innovation Agora

The Innovation Agora at CERAWeek convened an energizing community of visionaries, technologists, startup entrepreneurs, VCs and investors, policy makers and corporate innovators — all committed to exploring new pathways for lower emissions, affordability and reliability.

Our focus is on showcasing and advancing transformational technologies — including those hydrogen & low carbon fuels, clean power generation, next-gen renewable energy, decarbonizing industry & transport, electrification & energy efficiency, carbon management, CCUS & direct air capture, advanced nuclear technologies, AI & digital technology, e-mobility & charging infrastructure, innovation ecosystems, quantum computing & network, automation, robotics & drones, agribusiness, biofuels & waste-to-energy, reimagining electricity grids, digital ledger technology & blockchain, agile design & additive manufacture, cities and buildings of the future and more.

The Agora is a vibrant marketplace of ideas on energy innovation, emerging technologies and solutions — with opportunities to learn, connect and ideate.



Carbon Hub | Is CCS Pivoting to Scale? Which industries and regions can drive it?

Innovation Agora (cont.)



New Energies Hub | The Capital Transition: Balancing risks and rewards across the clean energy value chain

The Innovation Agora at CERAWeek fosters energy innovation and advances solutions to the world's greatest energy and sustainability challenges. The Agora is a marketplace for ideas, dialogue, new experiences and connections. This exciting community of startups, technologists, investors, academics, energy companies and government officials are all dedicated to shared learning and exploration.

The program features unique formats, interactive dialogue and conversations about global energy innovation and technology ecosystem.

Key themes and technology pathways featured across the Agora are rooted in innovation and energy transition solutions:



Book Talk: Daniel Yergin | The Prize: The epic quest for oil, money & power

Key Themes

- AI & Digital
- Power, Grid & Electrification
- Hydrogen & Low Carbon Fuels
- Climate & Sustainability
- Technology & Innovation
- Managing Emissions
- The Capital Transition
- Mobility & Transportation

"It is a community that comes together at a time of change and to learn a lot from each other and get a picture of what the future looks like."

- Daniel Yergin, Vice Chairman, S&P Global

Partner Program 2025 Impact

Sessions

9

Leadership Circles

16

EPICs

with 14 Government Officials

5

Regional Forums

17

Topical Forums

6

Dinners/Receptions

5

Women in Energy

14

Future Energy Leaders

12

Professional Development Program Sessions

56

NextGen

20 Amphitheater Sessions 18 Pods

1 Dialogue

11 Lyceums

3 Colloquiums

3 Meetups

84

NextGen Poster Presentations

5

NextGen Receptions and Dinners

Overview

Partner Programs encompass a dynamic series of events aimed at facilitating high-level interaction among senior executives and officials, and foster engagement by emerging leaders and communities.

- Leadership Circle Summits, Forums and EPICs: Exclusive gatherings that foster dialogue and collaboration among influential leaders under Chatham House rule.
- Future Energy Leaders: A program designed to advance exceptional individuals from companies, policy, academic institutions and NGOs to help empower them to meet current and future energy challenges.
- Professional Development Program: Immersive initiative designed to cultivate leadership skills and strategic thinking among participants, using a comprehensive curriculum.
- Women in Energy: Empowering platform dedicated to amplifying leadership, driving innovation, and highlighting the vital contributions of women across the energy industry.
- NextGen: Serves as a vital nexus between academia, industry, and government, fostering a vibrant atmosphere for emerging talent and novel ideas.

Leadership Circle Events

Leadership Summits

Regional Forums

17 Topical Forums



Climate & Sustainability Summit



Global Upstream Summit



Global Gas & LNG Summit

Summits included:

- Climate & Sustainability: Meeting 1
- Climate & Sustainability: Meeting 2
- Downstream
- Global Gas & LNG Summit
- Global Hydrogen

- Global Power
- Global Upstream
- Oil & Gas Innovation Summit
- Technology and Innovation

Leadership Circle Events (cont.)

Regional Forums



North America Forum



Latin America Forum



Europe Forum



Asia Pacific Energy Forum



Africa Energy & Economy Forum

Leadership Circle Events (cont.)

Topical Forums



Trading Forum

Forums included:

- Al in Energy
- Carbon Accounting
- Carbon Market
- Chief Financial Officer
- Chief Human
 Resources Officer
- Clean Energy Supply Chains
- Consumer Energy Power Buyers

- Critical Minerals
- Financial
- Global Gas
- Leadership Roundtable:
 Establishing the Energy Center
 for the Global South
- Leadership Roundtable: Women in Energy
- Methane



Chief Human Resources Officer Forum



Financial Forum

- Mobility
- North American Independents
- Nuclear
- Scenarios
- Trading

48

EPIC Conversations



H.E. Dr. Khalifa Abdulsadek, Minister of Oil and Gas, Libya



H.E. Dr. Mohamed Irfaan Ali, President and Commander-in-Chief of the Armed Forces, Co-operative Republic of Guyana



Hon. Doug Burgum, Secretary of the Interior, US Department of Interior, United States



Yossi Dayan, Director General of the Israeli Ministry of Energy and Infrastructure



Hon. Luz Elena González, Secretary of Energy, Ministry of Energy, Mexico



Dan Jørgensen, Energy and Housing, European Commission



Hon. Danielle Smith, Premier of Alberta, Government of Alberta



Daniel González, Vice-Minister Energy and Mining, Ministry of Economy, Argentina



Hon. Jonathan Wilkinson, Minister of Energy and Natural Resources, Ministry of Energy and Natural Resources, Canada



Hon. Chris Wright, Secretary of Energy, United States Department of Energy



H.E. Karim Badawi, Minister of Petroleum & Mineral Resources, Ministry of Petroleum & Mineral Resources, Egypt



General Randall Reed, Commander, United States Transportation Command (USTRANSCOM)

Professional Development Programs

Future Energy Leaders

The Professional Development Program (PDP) is committed to cultivation of rising talent, offering learning and networking opportunities with peers and the opportunity to engage in thought leadership discussions with prominent executives. The program kicks off the weekend prior to CERAWeek and offers an immersive career development experience. The curriculum examines energy from global perspectives including geopolitics, economics, energy transition and operational excellence. Participants engage in a series of deep-dive case studies and lectures designed to build leadership skills and strategic thinking.

158

FEL Participants

14

FEL Engagements

Guest Speakers

Atul Arya, Senior Vice President & Chief Energy Strategist, S&P Global

Chad Burk, Vice President Power Systems Sales, Siemens Energy

Louis Carranza, Managing Director, Head of CERAWeek, S&P Global

Kenneth Medlock, Senior Director, Center for Energy Studies, Rice University **Inez Moriarty,** Senior Account Based Marketing Manager, AWS

Carlos Pascual, Senior Vice President Geopolitics and International Affairs, S&P Global

Vijay Swarup, Senior Director, Climate Strategy and Technology, ExxonMobil Christine Knox, North America Lead and Senior Business Development Manager, New Energies, Chemicals & Fuels, Bechtel

Scott Tinker, Chairman and CEO, Switch Energy Alliance; CEO Tinker Energy Associates; and Director Emeritus

Lilly Tran, Senior Client Partner & Sector Leader, Korn Ferry **Evelyn Wang,** Vice President for Climate, Massachusetts Institute of Technology (MIT)

Matt Wilhoit, Vice President of Sales, North America, FuelCell Energy

John Williams, Professor of Civil and Environmental Engineering, Massachusetts Institute of Technology (MIT)

Darryl Willis, Corporate Vice President, Energy & Resources Industry, Microsoft



Welcome Reception



Breakfast



Content session: Kenneth Medlock, Senior Director, Center for Energy Studies, Rice University

Future Energy Leaders (cont.)



Al Scaling and the Compute Energy Future: **John Williams,** Professor of Civil and Environmental
Engineering, Massachusetts Institute of Technology (MIT)



Content Session: **Chad Burk**, Vice President Power Systems Sales, Siemens Energy



Content Session: Matt Wilhoit, Vice President of Sales, North America, FuelCell Energy; Christine Knox, North America Lead and Senior Business Development Manager, New Energies, Chemicals & Fuels, Bechtel; and Lilly Tran, Senior Client Partner & Sector Leader, Korn Ferry



Reception: **Evelyn Wang,** Vice President for Climate, Massachusetts Institute of Technology (MIT)



Reception



Agora House Tours



Agora House Tours



Agora House Tours for Future Energy Leaders

Professional Development Program

The Professional Development Program (PDP) is committed to cultivation of rising talent, offering learning and networking opportunities with peers and the opportunity to engage in thought leadership discussions with prominent executives. The program kicks off the weekend prior to CERAWeek and offers an immersive career development experience. The curriculum examines energy from global perspectives including geopolitics, economics, energy transition and operational excellence. Participants engage in a series of deep-dive case studies and lectures designed to build leadership skills and strategic thinking.

30 PDP Participants

12 PDP Engagements



Forest L Reinhardt, John D. Black Professor of Business Administration, Harvard Business School



Jenny Yang, Global Head of Power and Renewables Research, S&P Global Commodity Insights



Professional Development Class of 2025



Daniel Yergin, Vice Chairman, S&P Global



Eleonor Kramarz, Global Head, Energy Transition Consulting, S&P Global Commodity Insights



Energy Transitions: Technological innovation in the energy sector

Women in Energy Program

A strategic initiative designed to elevate leadership, drive innovation, and spotlight the critical contributions of women across the energy sector. By harnessing the power of diverse perspectives, this program fosters a more resilient, forward-thinking industry. Whether engaging established executives or emerging leaders, Women in Energy is a catalyst for progress—shaping the future of energy with equity, vision, and impact.

2

Partner Programs (Roundtable and Breakfast)

2

Partner sponsored receptions

2

Regional Women in Energy Meet-ups

Wednesday Night Dinner



Women in Energy Dinner: Daniel Yergin, Vice Chair, S&P Global and panelists Shaima Al-Ghunaim, Executive Vice President, Planning and Finance, Kuwait Petroleum International; Kendra Rauschenberger, General Partner, Siemens Energy Ventures, Siemens Energy; Leanne Todd (Chair), Head of Energy Transition, Sustainability & Services, S&P Global; Marina Md Taib, Senior Vice President, Corporate Strategy, PETRONAS; and Caroline Golin, Global Head of Energy Market Development and Innovation, Google



Technology and Innovation Paving the Way for Women in Energy: SueLena Thompson (Introduction), Producer, S&P Global; Leanne Todd (Chair), Head of Energy Transition, Sustainability & Services, S&P Global Commodity Insights; Marina Md Taib, Senior Vice President, Corporate Strategy, PETRONAS; Caroline Golin, Global Head of Energy Market Development and Innovation, Google; Shaima Al-Ghunaim, Executive Vice President, Planning and Finance, Kuwait Petroleum International; and Kendra Rauschenberger, General Partner, Siemens Energy Ventures, Siemens Energy

Women in Energy Program (cont.)



Tze San Koh, President, China Gas Marketing, ExxonMobil, welcomes attendees to the *Women in Energy Reception* hosted by ExxonMobil



Women in Energy Dinner: Houston Grand Opera's Laura Bleakley, pianist, Ani Kushyan, mezzo-soprano, and Elizabeth Hanje, soprano



Women in Energy Roundtable

NEW for 2025: NextGen

NextGen at CERAWeek serves as a vital nexus between academia, industry, and government, fostering a vibrant atmosphere for emerging talent and novel ideas. This initiative enriches the existing innovation community by attracting top graduate students from diverse fields and connecting them industry leaders, and fortifying industrial-academic collaboration to translate transformative ideas into reality.

The NextGen community includes graduate students in over 27 disciplines, fellows in diverse research areas, energy center directors, senior faculty, academic administrators, Chief HR Officers, corporate recruiters, and Chief Technology and Innovation Officers, all dedicated to advancing innovation in the energy sector.

Through curated programming, collaborative discussions, and targeted networking events, NextGen ignites creativity and inspires incoming trailblazers to discover and develop groundbreaking solutions to the energy industry's most pressing challenges.



Scan or click here to view the NextGen at CERAWeek in Review 2025 in its entirety



NextGen Dialogue | "NextGen" Future Energy Leaders: Louis Carranza (Chair), Managing Director & Head of CERAWeek; Maria Zuber, Presidential Advisor for Science and Technology Policy and E.A. Griswold Professor of Geophysics, Massachusetts Institute of Technology (MIT); and Vijay Swarup (Co-Chair), Senior Director, Climate Strategy & Technology, ExxonMobil



NextGen Meetup | Women in Energy Regional Meetup



NextGen Pod | Women's Energy Network Houston – Accelerating Women's Leadership in the Energy: Angela Hernandez, Vice President, Business Development, Deloitte and Tai Prince, Global Corporate Social Responsibility Manager, TechnipFMC

NEW for 2025: NextGen (cont.)



Inaugural NextGen Cohort - CERAWeek 2025

NextGen formats include:

NextGen Amphitheater — Dedicated zone in the Nexus for discussions oriented toward advancing a passionate, skilled workforce; showcasing emerging innovation; and deepening collaboration between industry, academia, early-stage startups and government.

NextGen Colloquium — Exclusive, interactive format with discussions focused on enhancing collaborative partnerships between academia, industry, entrepreneurs, and government.

NextGen Dialogue — Senior officials from government, academia, industry and startups share insights and strategies to attract talent and enable continued innovation. NextGen Dialogue is in the Executive Conference.

NextGen Huddle — A semi-private setting conducive for employers to connect with graduate students exploring career opportunities, as well as for faculty to delve deeper into their research with potential industry partners.

NextGen Lyceum Lab — Interactive seminars that enhance skills, explore early-stage research, showcase and promote industrial-academic partnership, and facilitate engagement with experts to drive impactful solutions.

NextGen Meetup — Small, informal gathering of communities that share a common interest.

NextGen Pod — Featuring early-stage research and purpose-driven innovation from academia, incubators, labs, and energy centers.

NextGen Poster Session — Showcasing early-stage research from universities and incubators using posters, whiteboards and other media at kiosks in Innovators Row.

Executive Interviews

One-on-one discussions with industry executives and government officials at CERAWeek



Hon. Colleen Young, Minister of Energy and Resources, Saskatchewan and member of the Legislative Assembly (MLA) for Lloydminster, Saskatchewan, Canada, interviewed by **Leanne** Todd, Head of Energy Transition, Sustainability & Services, S&P Global Commodity Insights



Clara Bowman, COO, HIF Global, interviewed by **Kurt Barrow,** Head of Oil Markets, Midstream & Downstream Research, S&P Global

Dr. Khalifa Abdulsadek,

Minster of Oil & Gas – Libya, Oil and Gas Ministry of Libya, interviewed by **Bob Fryklund,** Chief Upstream Strategist, Energy, S&P Global

Shaikh Nawaf Al-Sabah,

Deputy Chairman & CEO, Kuwait Petroleum Corporation, interviewed by **Dave Ernsberger**,

Co-President of S&P Global Commodity Insights

Alcides Andrade, Executive Board Member, National Petroleum Gas and Biofuels Agency, interviewed by **Daniel Berkove**, Regional Head for Africa and the Levant, CI Consulting and CERAWeek, S&P Global

Alan Armstrong, President & CEO, The Williams Companies, interviewed by Michael Stoppard, Chief Strategist Global Gas, S&P Global

Mario Azar, Chairman & CEO, Black & Veatch, interviewed by Douglas Giuffre, Executive Director, Americas Gas & Power, S&P Global

Roeland Baan, President & CEO, Topsoe, interviewed by Michael Stoppard, Chief Strategist Global Gas, S&P Global

Kathleen Barrón, Executive Vice President and Chief Strategy and Growth Officer, Constellation, interviewed by Douglas Giuffre, Executive Director, North American Power, S&P Global

Magdalena Bartoś, CFO, ORLEN S.A., interviewed by Eleonor Kramarz, Global Head, Energy Transition Consulting, S&P Global

Lord John Browne.

Chairman and Co-Founder of BeyondNetZero, BeyondNetZero, General Atlantic, interviewed by **Atul Arya**, Senior Vice President & Chief Energy Strategist, S&P Global

Cully Cavness, Co-Founder, President, and COO, Crusoe, interviewed by **Ashutosh Singh,** Head of Energy Transition Program Management, S&P Global

Magda Chambriard, CEO, Petrobras, interviewed by **Bob Fryklund,** Chief Upstream Strategist, Energy, S&P Global

Mauricio Del Valle, CEO, Saavi Energia, interviewed by Matthew Palmer, Executive Director, S&P Global

Tolga Kaan Doğancıoğlu, CEO, Sabanci Climate Technologies, interviewed by Eduard Sala de Vedruna, Head of Research - Energy Transition, Sustainability & Services, S&P Global Brendan Duval, CEO & Founder, Glenfarne Energy Transition, interviewed by Michael Stoppard, Chief Strategist Global Gas. S&P Global

Ricardo Ferreiro, President E&P, Tecpetrol, interviewed by Alejandra León, Associate Director, Strategy & Business Development, S&P Global

Daniel González, Vice-Minister of Energy & Mining, Ministry of Economy, Argentina, interviewed by **Carlos Pascual,** Senior Vice President Geopolitics and International Affairs, S&P Global

Jason Grumet, CEO, American Clean Power Association (ACP), interviewed by Roman Kramarchuk, Head – Climate Markets and Policy Analytics, S&P Global

Dan Harple, CEO, Context Labs, interviewed by **Eleonor Kramarz,** Global Head, Energy Transition Consulting, S&P Global

Takeshi Hashimoto,

Representative Director, President & CEO, Mitsui O.S.K. Lines, Ltd., interviewed by **Daniel Evans,** Vice President, S&P Global

Per Erik Holsten, President, ABB Energy Industries, ABB, interviewed by Carolyn Seto, Executive Director, Upstream Technology & Innovation, S&P Global

Executive Interviews (cont.)

Fred Krupp, President, Environmental Defense Fund (EDF), interviewed by Christa Clapp, Global Head of Sustainable Finance Market Analytics, S&P Global Ratings, S&P Global

Melanie Little, President & CEO, Colonial Pipeline Company, interviewed by Kurt Barrow, Head of Oil Markets, Midstream & Downstream Research, S&P Global

Philippe Mathieu, Executive Vice President, Exploration & Production International (EPI), Equinor, interviewed by **Dan Pratt,** Senior Vice President Upstream Solutions, S&P Global

Takehiko Matsuo, Vice Minister for International Affairs, Ministry of Economy, Trade and Industry (METI), interviewed by Kaori Tachibana, Director, Climate and Sustainability, S&P Global

Parker Meeks, CEO, Utility Global Inc., interviewed by Brian Murphy, Head of Hydrogen and Renewable Gas Research, S&P Global

Hanane Mourchid, Chief Sustainability & Innovation Officer, OCP Group, interviewed by Dr. Patricia Luis-Manso, Agribusiness Research Executive Director, S&P Global **Bill Newsom,** President & CEO, Mitsubishi Power Americas, Inc., interviewed by **Shelley Kerr,** Vice President, Head of Emerging Benchmarks, S&P Global

Pierce H. Norton II, President & CEO, ONEOK, Inc., interviewed by **Raoul LeBlanc,** Vice President, Upstream, S&P Global

Meg O'Neill, CEO & Managing Director, Woodside Energy, interviewed by **Dan Pratt**, Senior Vice President Upstream Solutions, S&P Global

John Pettigrew, CEO, National Grid, interviewed by Philippe Frangules, Senior Vice President, S&P Global

Toby Rice, President & CEO, EQT Corporation, interviewed by **Raoul LeBlanc,** Vice President, North American Unconventionals, S&P Global

Abigail Ross Hopper,

President and CEO, Solar Energy Industries Association (SEIA), interviewed by **Silvia Macri**, Associate Director, S&P Global

Hon. Mamadou Sangafowa-Coulibaly, Minister of Mines, Petroleum and Energy, Ministry of Mines, Oil and Energy, Ivory Coast, interviewed by Daniel Berkove, Regional Head for Africa and the Levant, CI Consulting and CERAWeek, S&P Global

Dev Sanyal, CEO, VARO Energy Group AG, interviewed by **Dr. Patricia Luis-Manso,** Agribusiness Research Executive Director, S&P Global

Oscar Scarpari, CEO, Techint Engineering and Construction, interviewed by **Emanuel** Simon, Research & Analysis Director, S&P Global

Andreas Schierenbeck, CEO, Hitachi Energy, interviewed by Atul Arya, Senior Vice President & Chief Energy Strategist, S&P Global

Danielle Smith, Premier of Alberta, Government of Alberta, interviewed by **Leanne Todd,** Head of Energy Transition, Sustainability & Services, S&P Global Commodity Insights

Masoud Suleman, Chairman, National Oil Corporation (NOC) of Libya, interviewed by **Bob Fryklund,** Chief Upstream Strategist, Energy, S&P Global

Ichiro Takahara, Chairman & CEO, Japan Organization for Metals and Energy Security (JOGMEC), interviewed by Smarco Ho, Regional Head of Consulting & CERAWeek APAC, S&P Global

Takayuki Ueda, President & CEO, INPEX Corporation, interviewed by **Smarco Ho,** Regional Head of Consulting & CERAWeek APAC, S&P Global



Chris Levesque, President & CEO, TerraPower, interviewed by **Etienne Gabel,** Research & Analysis Director, S&P Global

Shaun Usmar, CEO, Vale Base Metals, interviewed by **Vera Blei,** President, S&P Global Ratings, S&P Global

Rich Voorberg, President, North America, Siemens Energy, Inc., interviewed by Douglas Giuffre, Executive Director, North American Power, S&P Global

Jeff Webster, CFO, Gunvor Group, interviewed by Vera Blei, President, S&P Global Ratings, S&P Global Colleen Young, Minister of Energy and Resource, Government of Saskatchewan, Canada, interviewed by Leanne Todd, Head of Energy Transition, Sustainability & Services, S&P Global Commodity Insights

Chad Zamarin, Executive Vice President, Corporate Strategic Development, Williams, interviewed by Matthew Palmer, Executive Director, S&P Global

Engage

















Engage (cont.)













Media



 $\textbf{Alix Steel,} \ \mathsf{Boomberg,} \ \mathsf{interviews} \ \textbf{Jack Fusco,} \ \mathsf{President} \ \& \ \mathsf{CEO,} \ \mathsf{Cheniere} \ \mathsf{Energy}$



Press conference with **Hon. Chris Wright,** Secretary of Energy, United States Department of Energy

Partnership

Overview

CERAWeek Partners contribute to advancing the CERAWeek mission — helping to build a culture of idea exchange, learning, and relationship-building between industry, government, and society to secure the global energy future. Innovation Agora Partners support the exciting global innovation and technology community dedicated to creating new pathways and solutions for the energy future, contributing their expertise and experiences to this immersive environment.



Partner Benefits

- Peer hosting, interaction and networking focused on advancing business
- Thought leadership and executive engagement
- Partner recognition, media, virtual platforms, and CERAWeek branding program

Partners benefit from high-level participation and direct engagement in CERAWeek content and community development. Designed to maximize the impact of a Partner's CERAWeek experience for executives, Partnership Programs offer opportunities to deepen relationships with key stakeholders, develop and share ideas and thought leadership, enhance visibility and communicate key messages to a wider audience.

Partnership enables active participation in all key components of CERAWeek in a single, integrated program.





Foundational Partners



BlackRock









Strategic Partners





















































Strategic Partners









































Industry Partners















































































Industry Partners























































Agora Partners









































































Agora Partners































Agora Affiliates





Agora Trailblazers

































University Partners









For CERAWeek Partnership information, contact:

Martha O'Connor

Executive Director – CERAWeek +1 617 413 2049 martha.oconnor@SPGlobal.com

CERAWeek Podcast with Atul Arya

In its second season, the CERAWeek Podcast with Atul Arya, Senior Vice President and Chief Energy Strategist, S&P Global, featured 13 thought-provoking episodes that set the tone for CERAWeek 2025. In the lead-up to the conference, the podcast brought together visionaries and decision-makers to explore the themes that would define this year's dialogue — offering a preview of the insights and innovations shaping the global energy conversation.

Daniel Yergin, Chairman of CERAWeek and Vice Chairman of S&P Global

Sanjiv Lamba, CEO and Member of the Board of Directors of Linde

Toby Rice, President and CEO of EQT Corporation

Ricardo Markous, CEO of Tecpetrol

Jacob DeWitte, Co-Founder and CEO of Oklo

Francesco Mazzagatti, CEO of Viaro Energy

Jimmy Rojas, CEO of EVOLOH

Matt Berchtold, Chief Product Officer of Context Labs

Eirik Wærness, Senior Vice President and Chief Economist of Equinor

Dan Eggers, EVP and Chief Financial Officer of Constellation Energy

Tim Holt, Executive Board Member of Siemens Energy

Bader Al-Attar, Managing Director of Planning and Finance of Kuwait Petroleum Corporation (KPC)

Howard Dieter, Vice President of Environmental, Health and Safety of Jonah Energy

Ed Lush, Director of Low Carbon Products and Energy Ventures of Williams

CERAWeek Podcast with Atul Arya is available across all major platforms.





Scan QR Code to subscribe now

We look forward to seeing you at CERAWeek 2026

CERAWeek® by S&P Global

March 23-27, 2026 Houston, Texas



Daniel Yergin, Vice Chairman, S&P Global and CERAWeek Co-Chairman with Louis Carranza, Managing Director, Head of CERAWeek, S&P Global and Jamey Rosenfield, Senior Advisor, Founder & Co-Chairman of CERAWeek, S&P Global

S&P Global (NYSE: SPGI) provides Essential Intelligence. We enable governments, businesses and individuals with the right data, expertise and connected technology so that they can make decisions with conviction.

From helping our customers assess new investments to guiding them through sustainability and energy transition across supply chains, we unlock new opportunities, solve challenges and Accelerate Progress for the world.

We are widely sought after by many of the world's leading organizations to provide credit ratings, benchmarks, analytics and workflow solutions in the global capital, commodity and automotive markets. With every one of our offerings, we help the world's leading organizations plan for tomorrow, today.

For more information, visit www.spglobal.com.